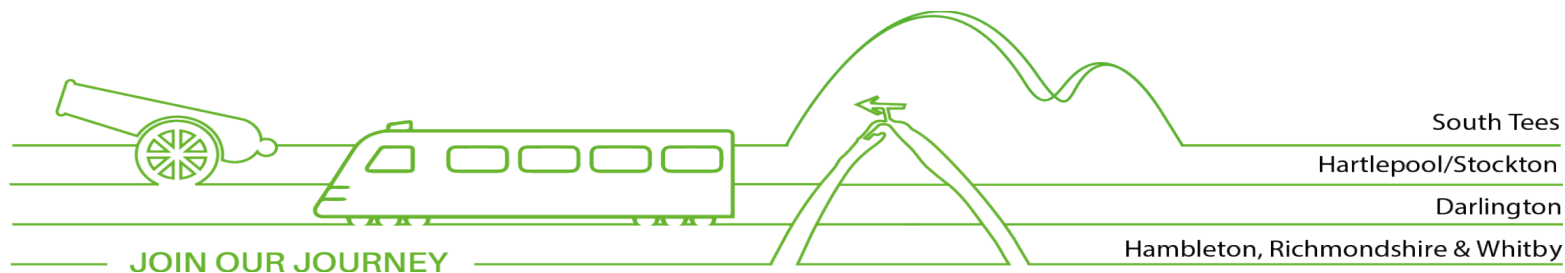




# NHS Five Year Operational Plan 2019/20 – 2023/24 – South Integrated Care Partnership (ICP)

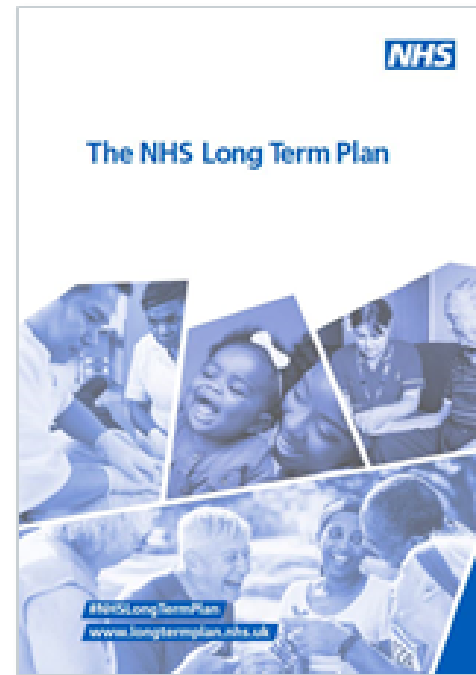


# South Integrated Care Partnership Long Term Plan (LTP) - Introduction

The NHS Long Term Plan (LTP) was released in January 2019....

## The NHS Long Term Plan set out how we will invest the funding commitment from government

- 1 Do things differently, through a new service model
- 2 Take more action on prevention and health inequalities
- 3 Improve care quality and outcomes for major conditions
- 4 Ensure that NHS staff get the backing that they need
- 5 Make better use of data and digital technology
- 6 Ensure we get the most out of taxpayers' investment in the NHS



# South Integrated Care Partnership

## LTP – Introduction

The NHS and broader health and care system is facing unprecedented levels of pressure. It is clear that in isolation no one organisation can respond to the challenges associated with these pressures alone.

There is a clear need to work differently, including effective partnership working across social care, public health, education and a range of other local services if we are to successfully address the challenges we now face.

Partnerships with Local Authorities, voluntary and third sector organisations are therefore a priority as we formulate our ambition for the future.

This collective ambition must tackle health inequalities and access to equitable health and care. It must maximise the opportunities brought by the NHS and care system as a major employer. It must drive up the quality of services whilst improving overall health and wellbeing outcomes.

The Integrated Care System (ICS) for the North East and North Cumbria (NENC) and underpinning Integrated Care Partnerships (ICPs) will act as the conduit for partnership working across the areas served.

# South Integrated Care Partnership

## LTP – Structure

**ICs are intended to** bring together NHS providers and commissioners and local authorities to work in partnership in improving health and care in their area.

**ICPs are alliances of NHS providers that work together to deliver care by agreeing to collaborate rather than compete.**

The 'South ICP' is one of four ICPs in the North East and North Cumbria Integrated Care System. It covers a population of 847,000 with the following statutory organisations involved:

- **Four CCGs** - NHS Darlington CCG, NHS Hartlepool & Stockton CCG, NHS Hambleton, Richmondshire & Whitby CCG, NHS South Tees CCG.
- **Three NHS Foundation Trusts** - County Durham and Darlington NHS Foundation Trust (Darlington site), North Tees & Hartlepool NHS Foundation Trust, South Tees NHS Foundation Trust.
- **Six Local Authorities** – Darlington, Hartlepool, Middlesbrough, North Yorkshire, Redcar & Cleveland, Stockton on Tees.
- **One Mental Health and Learning Disabilities Trust** - Tees, Esk & Wear Valley NHS Foundation Trust.
- **Two Ambulance Trusts** - North East Ambulance Service NHS Foundation Trust, Yorkshire Ambulance Service.

# South Integrated Care Partnership

## LTP – Structure



**Working across Hartlepool and Stockton-on-Tees, Darlington, South Tees and Hambleton, Richmondshire and Whitby, the South ICP has been set up to focus on ‘place’ and ensure the sustainability of services for the local population that meets quality, clinical and financial standards whilst tackling the challenges faced regarding recruitment and staffing shortages.**

The aim of the ICP is to improve health and wellbeing, ensuring people have the best possible outcomes and we will do this through building on the strong foundations we have already started to develop through organisations working together across health and social care.

Transforming the way we work across the South ICP will deliver a positive shift towards improving “population health”; by integrating the way we deliver care as well as tackling the significant wider determinants of the health and wellbeing of our population.

# South Integrated Care Partnership

## LTP – ICS Plans

The ask.....

To develop system (ICS) plans for delivery through to 2023/24, covering:

- **System Narrative Plan:** to describe how systems will deliver the required transformation activities to enable the necessary improvements for patients and communities as set out in the Long Term Plan
- **System Delivery Plan:** to set the plan for delivery of finance, workforce and activity, providing an aggregate system delivery expectation and setting the basis for the 2020/21 operational plans for providers and CCGs. The system delivery plan will also cover the LTP 'Foundational Commitments'
- **Strategic Planning Tool:** covering a range of metrics to support delivery of the LTP

# South Integrated Care Partnership

## LTP – ICP Plans

The ICS plan has been built on a foundation of ICP level plans developed in partnership with Local Authorities, NHS Providers and CCGs .

- South ICP System Narrative Plan



Microsoft Word  
Document

- South ICP System Delivery Plan (Finance, Activity and Workforce)



Microsoft Excel  
Worksheet

- Strategic Planning Tool (Metrics)



Microsoft Excel  
ro-Enabled Works

# South Integrated Care Partnership

## LTP – ICP Narrative Plan

The local South ICP narrative plan is constituted of the following sections;

1. Introduction and explanations of the current system context; including changes to organisational form and the development of Primary Care Networks
2. Clear outline of the key aims and objectives of the ICP
3. An overview of the challenges faced by the partnership in delivering the above
4. A new approach to planning and delivering proactive care through adopting a population health management approach across all partners within the ICP
5. Commitments relating to priority areas of change across the ICP during 2020 -24



# South Integrated Care Partnership

## LTP – Conclusion

As the Long-Term Plan sets out, this new way of working will draw together people and capabilities, resources, activities and leadership to collectively deliver greater value for the whole health and care system and its patients and service users.

This ‘revitalised culture of support and collaboration’ will be underpinned in our ICS/ICP by a new approach, with a move away from a reliance on arms-length regulation and performance management to drive service improvement, towards a collaborative, system-wide approach based on shared accountability and mutual aid.

We think that our ICS/ICP is well placed to ensure that the NHS as a whole can secure the best value from its combined resources, with multi-level leadership at Board, Governing Body and local system ICS level for adopting standards of best practice and making our contribution to critical national improvement programmes.

Only through working collaboratively, both within the NHS and with our partners, can we make faster progress on improving population health, and ensure the ongoing quality, affordability and equitable access to health and care services.